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The Honorable Cynthia T. Brown
Chief, Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street S.W.
Washington, DC 20423

Re: Finance Docket No. 36514 – Canadian National Ry. – Control – Kansas City Southern

Dear Ms. Brown:

I am writing to express our views on Canadian National's (CN) proposed Voting Trust Agreement in connection with its proposed acquisition of Kansas City Southern (KCS).

One of our top priorities is to grow economic opportunities for the region and our residents as well as increase the quality of life for everyone in our community. For years, our city has benefited from the manufacturing and shipping industries given our close proximity to rail lines and the Port of Gulfport.

I am writing to express our view that CN's proposed use of a voting trust would not be in the public interest.

A CP/KCS transaction promises to create new, better single-line routes from America's Heartland and Canada to the Gulf of Mexico. Were CP and KCS allowed to combine, CP would have every incentive to invest in its route via Kansas City, opening up new competition against CN, BNSF and Union Pacific. Allowing CN to close KCS into trust would kill this opportunity for enhanced competition. Not only that, it would leave CP and its U.S. network in the shadow of a CN/KCS network. We worry about the implications of this imbalance for further consolidation.

We urge the Board to reject CN's proposed voting trust and decline to put ownership of KCS shares in the hands of CN during what is bound to be a lengthy and serious review process. Simply put, the Board does not need to play Russian Roulette with the U.S. rail network.

I appreciate your consideration.

Sincerely,

Cc: All Parties of Record

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